5-Year Landscape

Each small group was asked to work from its 20 year landscape vision, and determine what the landscape would look like in 5 years: What needs to be done to get to the 5 year landscape? What are the barriers to getting there?

Awareness group:

- Fewer systems
- Fewer resource libraries
- Focus on spending dollars and communication
- Be more "pioneering" not reactionary
- Changes in skill sets
- System staff: multi-functional/experts
- Fewer full-time -> more part-time staff
- Barriers:
 - o Patron value?/opinion
 - Not seen as vital
 - Sacred cows
 - Job loss
 - Communicating personal value
 - Funding
 - o Time
 - Staffing issues
 - Boldness
 - Priorities
 - Change
- How to get there?
 - Change curriculum
 - Cross training
 - Ongoing training
 - Expand political boundaries
 - Small steps
 - o More effective "library school" training
 - Targeted publicity <u>now!</u>
 - Look at commonalities
 - Look outside library model
 - Involve patrons to push change
 - o Increase "value" level
 - Consolidation with directors/politicians
 - Statewide ILS and communicate its value

Funding group:

- Changing the law:
 - By 2018, there will be X number of systems... (gives time for mergers to happen, and allows staff to find new jobs)
 - Allow ease of systems merging
 - o Eliminate resource library mandate
 - Allow libraries to change systems easily
 - Allow library district taxing authority
 - Municipality can create library-dedicated tax
- Review and update Wisconsin Public Library Systems report (Pearlmutter, 2005)
- Create incentives for systems to merge
- Barriers:
 - Wisconsin Legislature/Government bodies (i.e. municipalities)
 - Library staff (fear of losing jobs/resources)
 - Taxpayers/voters
 - Lack of a shared vision
 - Library systems
 - Regionalism
- Overcoming barriers:
 - Give people options
 - Created shared vision
 - Update Perlmutter report
 - Create incentives to merge
- First steps:
 - Solidify shared vision
 - Update Perlmutter report

Library Law group:

- Actions:
 - Libraries create a "task force" to modernize Chapter 43.001 (WLA)
 - Libraries create a task force to modernize statute regarding system services (WLA)
 - Libraries create a task force to modernize resource library statutes (WLA)
 - WLA approaches DPI or a legislator to take results from the task forces to the Legislative Council.
 - Fix the provisions in statutes that govern reimbursement for non-resident use.
 - Note: WLA is a credible state-wide voice and is charged with creating these task forces.
- Barriers:
 - Lack of crisis (no motivation)
 - Pride of ownership (turf)
 - Librarians/libraries don't pass the laws
 - Lack of consensus among libraries
 - What's in it for the legislators?

Resource sharing group:

- Change Chapter 43, especially mandates
- Develop effective strategy to work with legislators
- System services: ILS and delivery, advocacy, communication/collaboration, CE
- System specialties contracted out
- Work toward fewer systems with greater depth of expertise
- Funding districts?
- Fewer systems
- Consortia share 1 ILS {53 libraries, OWLS and Nicolet}
- Flexibility/open minds
- Barrier: Territorialism: who pays for what
- ILS purview of WiLS or DPI
- Licensing agreements vs. ownership
- Changes in chapter 43 consistent with vision
- System collections of non-print stuff (cake pans/seeds)
- ILS include all members of system
- Statewide borrowing
- Adequate reimbursement for non-reciprocal borrowing
- Fair reimbursement county libraries
- Fewer systems/admin and more specialists will help financial situation
- Develop effective strategy for working with legislators so they feel solutions are "win-win"
- Systems specialize and offer contract services
- Hybrid: geography and peer-to-peer [similar sized libraries]
- Help desk triage
- Technology
- ILS
- Marketing
- Advocacy
- CE
- Cataloging central
- Ignoring mandates: are they important?
- System specialists
- Special needs
- COLAND recommends changes to Chapter 43
- SRLAAW requests DPI to recommend

Service implications of technology group:

- Common ILS: statewide or systemwide
 - Standardize policies
 - Statewide library card
 - Affordable cost/maintenance
 - Discovery layer
 - Barriers:
 - Geographical distance & delivery of materials
 - Number of materials from outside the system
 - Equitable access: who gets materials first?
- Continuing education
 - Share resources/staff between systems
 - Webinars, Skype, GoToMeeting
 - Role of resource library?
 - o Core competencies: "23 things on a stick" Charlotte-Mecklenberg
 - Barriers:
 - Lose face-to-face with peers
 - Lose moral support from peers
- Group purchasing
 - Authentication/setup from vendors
 - Discounted prices
 - Hardware/software support
 - o Barrier: agreement among systems
- Reporting/statistics
 - Showing relevancy beyond the "numbers"
 - Change how we track stats and how we report them
 - Funding based on reports
 - o Barriers: statute definitions

Technology infrastructure group:

- Collaborative workspaces
 - o 5 years: library as "makerspace"
 - o Barrier: existing building infrastructure
- Larger pool of digital content
 - o Barrier: publishers, business models, moving "culture" to digital
 - WI Digital Library is a step in right direction, but are libraries large enough to the publishing industry?
- Role of public access computing
 - Will we need more or less? What changes?
 - More wireless
 - More bandwidth
 - Steps: Reform USF...
- System mergers
 - Barriers:
 - The will to merge at the local level
 - Fear with regards to staffing/benefits
 - Resource library laws get in the way
 - Local control of the system boards
 - Steps: incentives from the state level
- ILS mergers
 - "Like Amazon"
 - Barriers
 - Different software
 - Different versions
 - Different cost sharing arrangements
 - Future upgrades once 2+ systems come together
 - Policies and mergers of 2 or more consortiums
 - Overcoming barriers
 - Involve public (?)
 - Being able to market and "sell" enhanced services to the patrons <u>and</u> the staff at the libraries
 - Financial incentives (grants?)
 - Larger pools reduce costs (economies of scale)